

**SUMMARY INDIVIDUAL DISCLOSURE REPORT (SIDR)**

Facility No.: 106010776  
RPE Date: 6/30/2017

**07/01/2016 thru 06/30/2017**  
(Using Data AUDITED by OSHPD)

Print Date: 10/11/2018  
Days in Report: 365

**CHILDREN'S HOSPITAL AND RESEARCH CENTER AT OAKLAND**  
**747 52ND STREET**

Phone: (510) 428-3000  
Owner: CHILDREN'S HOSPITAL & RESEARCH CENTER OAKLAND  
County: Alameda

**OAKLAND, CA 946091809**

Related to Other Facilities:  
Parent Organization:

Type of Care: Childrens  
Type of Control: Non-Profit Corp

HSA: 05 - East Bay  
HFPA: 0417

LICENSED BEDS*		AVAILABLE BEDS		EMERGENCY SERVICES	
Intensive	59	Intensive	46	Emergency Room	X
Acute	131	Acute	96	Trauma Center Designation	1
Long-Term		Long-Term		Observation	X
Other		Other		Orthopedic	X
Total	190	Total	142	Psychiatric	X
Occupancy Rate	67.79%	Occupancy Rate	90.7%	Helicopter	X
* Excluding beds in suspense		No. Bassinets			

FINANCIAL AND UTILIZATION DATA BY PAYER	TOTAL	MEDICARE TRADITIONAL	MEDICARE MANAGED CARE	MEDI-CAL TRADITIONAL
Patient (Census) Days	47,014	189		27,084
Hospital Discharges (Excluding Nursery)	9,545	32		4,482
Average Length of Stay (Incl. L-T Care)	4.9	5.9		6.0
Average Length of Stay (Excl. L-T Care)	4.9	5.9		6.0
Outpatient Visits (Incl. ER Visits)	238,625	3,549		67,754
Outpatient Emergency Services Visits	39,941	96		4,873
Gross Inpatient Revenue	\$768,010,724	\$2,626,032		\$413,048,039
Gross Outpatient Revenue	\$546,007,122	\$6,627,797		\$144,495,614
Deductions from Revenue	\$771,992,448	\$6,146,897		\$374,500,262
Net Inpatient Revenue	\$307,171,211	\$604,009		\$135,605,012
Net Outpatient Revenue	\$234,854,187	\$2,502,923		\$47,438,379
Net Inpatient Revenue per Day	\$6,534	\$3,196		\$5,007
Net Inpatient Revenue per Discharge	\$32,181	\$18,875		\$30,255
Net Outpatient Revenue per Visit	\$984	\$705		\$700
Adjusted Patient Days	80,438			
Net Revenue per Adj Patient Day	\$6,738			
Purchased Inpatient Days				

FINANCIAL AND UTILIZATION DATA BY PAYER	MEDI-CAL MANAGED CARE	COUNTY INDIGENT TRADITIONAL	COUNTY INDIGENT MANAGED CARE	THIRD PARTY TRADITIONAL
Patient (Census) Days	6,570			486
Hospital Discharges (Excluding Nursery)	2,253			102
Average Length of Stay (Incl. L-T Care)	2.9			4.8
Average Length of Stay (Excl. L-T Care)	2.9			4.8
Outpatient Visits (Incl. ER Visits)	107,551			1,268
Outpatient Emergency Services Visits	26,093			197
Gross Inpatient Revenue	\$121,277,372			\$8,246,552
Gross Outpatient Revenue	\$203,187,962			\$5,662,833
Deductions from Revenue	\$182,335,676			\$9,086,327
Net Inpatient Revenue	\$53,124,663			\$2,805,821
Net Outpatient Revenue	\$89,004,995			\$2,017,237
Net Inpatient Revenue per Day	\$8,086			\$5,773
Net Inpatient Revenue per Discharge	\$23,580			\$27,508
Net Outpatient Revenue per Visit	\$828			\$1,591
Adjusted Patient Days				
Net Revenue per Adj Patient Day				
Purchased Inpatient Days				

FINANCIAL AND UTILIZATION DATA BY PAYER	THIRD PARTY MANAGED CARE	OTHER INDIGENT	OTHER PAYERS
Patient (Census) Days	12,362	198	125
Hospital Discharges (Excluding Nursery)	2,584	57	35
Average Length of Stay (Incl. L-T Care)	4.8	3.5	3.6
Average Length of Stay (Excl. L-T Care)	4.8	3.5	3.6
Outpatient Visits (Incl. ER Visits)	55,748	1,658	1,097
Outpatient Emergency Services Visits	7,250	877	555
Gross Inpatient Revenue	\$219,363,385	\$2,113,114	\$1,336,230
Gross Outpatient Revenue	\$177,344,383	\$5,299,300	\$3,389,233
Deductions from Revenue	\$189,133,186	\$7,412,410	\$3,377,690
Net Inpatient Revenue	\$114,780,366		\$251,340
Net Outpatient Revenue	\$92,794,216	\$4	\$1,096,433
Net Inpatient Revenue per Day	\$9,285		\$2,011
Net Inpatient Revenue per Discharge	\$44,420		\$7,181
Net Outpatient Revenue per Visit	\$1,665	\$0	\$999
Adjusted Patient Days			
Net Revenue per Adj Patient Day			
Purchased Inpatient Days			

<b>LIVE BIRTH SUMMARY</b>	
Natural Births	
Cesarean Sections	
Total Live Births	

<b>GROSS PATIENT REVENUE BY REVENUE CENTER</b>	<b>TOTAL</b>	<b>PERCENT OF TOTAL</b>
Daily Hospital Services	\$313,234,633	23.8%
Ambulatory Services	\$163,381,472	12.4%
Ancillary Services	\$837,401,741	63.7%
Total Gross Patient Revenue	\$1,314,017,846	100.0%

<b>SUMMARY STATEMENT OF INCOME</b>	
Gross Patient Revenue	\$1,314,017,846
Provision for Bad Debt	\$6,639,318
Medicare Trad. Contractual Adj	\$6,145,810
Medicare Managed Contractual Adj	
Medi-Cal Trad. Contractual Adj	\$381,003,252
Medi-Cal Managed Contractual Adj	\$182,330,375
Disproportionate Share Funds Recd	(\$6,943,649)
Co. Indigent Trad. Contractual Adj	
Co. Indigent Managed Contractual Adj	
Third Party Trad. Contractual Adj	\$9,074,967
Third Party Managed Contractual Adj	\$180,128,136
Charity-Other	\$7,412,410
All Other Deductions	\$6,201,829
Total Deductions from Revenue	\$771,992,448
Capitation Premium Revenue	
Net Patient Revenue	\$542,025,398
Other Operating Revenue	\$20,847,531
Total Operating Expenses	\$587,547,232
Net from Operations	(\$24,674,303)
Non-Operating Revenue (+)	\$46,356,441
Non-Operating Expenses (-)	\$3,477,023
Provision for Income Taxes (-)	
Extraordinary Items (-)	
Net Income	\$18,205,115

<b>OPERATING EXPENSES BY CLASSIFICATION</b>	
Salaries and Wages	\$232,063,839
Employee Benefits	\$92,556,704
Physician's Professional Fees	\$58,861,411
Other Professional Fees	\$27,558,496
Supplies	\$69,021,059
Purchased Services	\$46,354,252
Depreciation	\$31,925,147
Leases and Rentals	\$6,153,732
Interest	\$3,339,663
All Other Expenses	\$19,712,929
Total Operating Expenses	\$587,547,232

<b>ADJUSTED PATIENT REVENUE</b>	
Adjusted Inpatient Revenue	\$302,018,296
Revenue Per Day	\$6,424
Revenue Per Discharge	\$31,642
Adjusted Outpatient Revenue	\$199,289,035
Revenue Per Visit	\$835

<b>OPERATING EXPENSES BY COST CENTER GROUP</b>	
Daily Hospital Services	\$116,731,092
Ambulatory Services	\$80,574,209
Ancillary Services	\$156,588,999
Purchased Inpatient Services	
Purchased Outpatient Services	
Research	\$54,058,951
Education	\$9,315,448
General Services	\$80,887,482
Fiscal Services	\$14,965,150
Administrative Services	\$57,216,672
Unassigned Costs	\$17,209,229
Total Operating Expenses	\$587,547,232

<b>ADJUSTED PATIENT EXPENSES</b>	
Adjusted Inpatient Expense	\$306,539,357
Expenses Per Day	\$6,520
Expenses Per Discharge	\$32,115
Adjusted Outpatient Expenses	\$219,122,733
Expenses Per Visit	\$918

BALANCE SHEET SUMMARY		BALANCE SHEET SUMMARY	
Total Current Assets	\$204,642,204	Total Current Liabilities	\$84,287,750
Limited Use Assets	\$33,862,607	Deferred Income	\$21,880,429
Net Property, Plant, and Equipment	\$189,012,845	Net Long-Term Debt	\$170,890,138
Construction-in-Progress	\$106,752,449	Total Liabilities	\$277,058,317
Other Assets	\$27,672,999	Equity	\$284,884,787
Intangible Assets		Total Liabilities and Equity	\$561,943,104
Total Assets	\$561,943,104		

#### FINANCIAL RATIO FORMULAS

Liquidity Ratios	Ratio	Formulas
Current Ratio	2.83	(Total Current Assets + Board Designated Cash + Board Designated Investments) / Total Current Liabilities
Acid Test Ratio	1.78	(Cash + Marketable Securities + Board Designated Cash + Board Designated Investments) / Total Current Liabilities
Days in Accounts Receivable	26.57	Net Accounts Receivable / (Net Patient Revenue / Days in Report Period)
Bad Debt Rate	0.51%	(Provision for Bad Debts / Total Gross Patient Revenue) x 100
<b>Debt, Risk, and Leverage Ratios</b>		
Long-Term Debt to Assets Rate	30.41%	(Net Long-Term Debt / Total Assets) x 100
Debt Service Coverage Ratio	16.01	(Net Income + Interest-Working Capital + Interest-Other + Depreciation Expense) / (Principal Payments on Short-Term and Long-Term Debt, Notes, and Loans + Interest-Working Capital + Interest-Other)
Interest Expense as a Percentage of Operating Expense	0.57%	((Interest-Working Capital + Interest-Other) / Total Operating Expense) x 100
<b>Profitability Ratios</b>		
Net Return on Operating Assets	(5.42%)	((Net from Operations + Interest-Working Capital + Interest Other) / (Total Current Assets + Net Property, Plant, and Equipment)) x 100
Net Return on Equity	6.39%	(Net Income / Equity) x 100
Operating Margin	(4.38%)	(Net from Operations / Total Operating Revenue) x 100
Turnover on Operating Assets	1.43	Total Operating Revenue / (Total Current Assets + Net Property, Plant, and Equipment)
<b>Fixed Asset Ratios</b>		
Fixed Asset Growth Rate	14.80%	((Current Year Gross Property, Plant, and Equipment + Construction-in-Progress) - (Prior Year Gross Property, Plant, and Equipment + Construction-in-Progress)) / (Prior Year Net Property, Plant, and Equipment + Construction-in-Progress) x 100
Average Age of Plant	11.02	Accumulated Depreciation / Depreciation Expense
Net PPE Assets Per Bed	1,556,659	(Net Property, Plant, and Equipment + Construction-in-Progress) / Licensed Beds (End of Period)
<b>Other Ratio</b>		
Cost-to-Charge Ratio	43.13%	((Total Operating Expenses - Other Operating Revenue) / Gross Patient Revenue) x 100

SUMMARY OF FINANCIAL AND UTILIZATION DATA FOR SELECTED COST CENTERS	UNITS OF SERVICE	GROSS REV PER UNIT	ADJ REV PER UNIT	ADJ DIRECT EXP PER UNIT	ADJ TOTAL EXP PER UNIT	PROFIT/LOSS PER UNIT
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#### REVENUE-PRODUCING COST CENTERS

<b>Daily Hospital Services (Unit of Service)</b>						
Medical/Surgical Intensive Care (Patient Days)						
Coronary Care (Patient Days)						
Burn Care (Patient Days)						
Definitive Observation (Patient Days)						
Medical/Surgical Acute (Patient Days)				(\$246,416.00)		
Pediatric Acute (Patient Days)	29,105	\$4,945.84	\$1,889.45	\$1,955.31	\$3,024.97	(\$1,135.51)
Psychiatric Acute - Adult (Patient Days)						
Obstetrics Acute (Patient Days)						
Alternate Birthing Center (Patient Days)						
Chemical Dependency Services (Patient Days)						
Skilled Nursing Care (Patient Days)						
Total Daily Hospital Services (Patient Days - Excl. Newborn)	47,014	\$6,662.58	\$2,596.83	\$2,324.37	\$3,579.52	(\$982.69)
Nursery Acute (Newborn Days)						
<b>Ambulatory Services (Unit of Service)</b>						
Emergency Services (Visits)	46,382	\$2,503.82	\$795.36	\$373.44	\$759.97	\$35.39
Clinics (Visits)	166,912	\$259.86	\$33.58	\$186.90	\$291.69	(\$258.11)
Observation Care (Observation Hours)	6,970	\$180.67	\$74.53	\$56.70	\$82.67	(\$8.14)
Home Health Care Services (Home Health Care Visits)						

SUMMARY OF FINANCIAL AND UTILIZATION DATA FOR SELECTED COST CENTERS	UNITS OF SERVICE	GROSS REV PER UNIT	ADJ REV PER UNIT	ADJ DIRECT EXP PER UNIT	ADJ TOTAL EXP PER UNIT	PROFIT/LOSS PER UNIT
<b>REVENUE-PRODUCING COST CENTERS</b>						
<b>Ancillary Services (Unit of Service)</b>						
Labor and Delivery Services (Deliveries)						
Surgery and Recovery Services (Operating Mins)	805,244	\$287.21	\$117.56	\$31.50	\$66.32	\$51.24
Medical Supplies Sold to Patients (CS&S Adjusted Inpatient Days)	68,798	\$680.14	\$280.55	\$190.87	\$325.28	(\$44.72)
Clinical Laboratory Services (Tests)	368,137	\$270.81	\$111.71	\$46.72	\$80.62	\$31.09
Cardiac Catheterization Services (Procedures)	1,156	\$3,823.56	\$1,577.20	\$610.64	\$1,025.44	\$551.76
Radiology - Diagnostic (Procedures)	42,037	\$776.94	\$296.59	\$157.23	\$293.08	\$3.51
Magnetic Resonance Imaging (Procedures)	8,942	\$4,796.46	\$1,978.52	\$476.41	\$990.73	\$987.78
Computed Tomographic Scanner (Procedures)	2,717	\$4,226.60	\$1,743.45	\$383.20	\$819.68	\$923.77
Drugs Sold to Patients (Pharmacy Adj. Inpatient Days)	94,960	\$1,564.03	\$645.15	\$319.06	\$602.89	\$42.27
Respiratory Therapy (Respiratory Therapy Adj. Inpatient Days)	54,057	\$1,084.06	\$447.17	\$189.18	\$321.11	\$126.06
Lithotripsy Services (Procedures)						
Physical Therapy (Sessions)	90,782	\$147.26	\$60.74	\$61.65	\$88.81	(\$28.07)

NON-REVENUE PRODUCING COST CENTERS	UNITS OF SERVICE	ADJ DIRECT EXP PER UNIT
<b>Cost Center (Unit of Service)</b>		
Dietary (Patient Meals)	66,733	\$23.98
Laundry and Linen (Dry & Clean lbs Processed)	767,136	\$1.40
Social Work Services (Personal Contacts)	176,505	\$31.18
Housekeeping (Square Feet Serviced)	434,207	\$21.69
Plant Operations (Gross Square Feet)	434,207	\$9.87
Plant Maintenance (Gross Square Feet)	434,207	\$22.91
Patient Accounting (\$ 1,000 of Gross Patient Rev.)	1,314,018	\$3.48
Admitting (Admissions)	9,593	\$163.75
Hospital Administration (Hospital FTE Employees)	2,142	\$14,591.66
Medical Records (Adj. Inpatient Days)	80,438	\$35.62
Nursing Administration (Nursing Service FTE Personnel)	466	\$6,068.56
Utilization Management (Admissions)	9,593	\$413.97
Community Health Education (Participants)	10,524	\$66.15
Insurance - Malpractice (\$ 1,000 of Gross Patient Rev.)	1,314,018	\$2.18
Interest Other (Gross Square Feet)	434,207	\$7.69

PERCENTAGE OF HOURS AND AVERAGE HOURLY RATE BY EMPLOYEE CLASSIFICATION	MANAGEMENT AND SUPERVISION	TECHNICAL AND SPECIALIST	REGISTERED NURSES	LICENSED VOCATIONAL NURSES	AIDES AND ORDERLIES
<b>Cost Center Group</b>					
Daily Hospital Services	3.56%	4.20%	76.08%	0.34%	6.11%
Ambulatory Services (Unit of Service)	8.43%	21.26%	18.88%	7.66%	1.07%
Ancillary Services	9.24%	59.24%	12.44%	0.00%	1.62%
Total Patient Care Services	7.03%	30.16%	36.57%	2.06%	3.07%
Research	20.91%	54.69%			
Education	97.64%	1.26%			
General Services	5.79%	36.03%			
Fiscal Services	10.37%	14.97%			
Administrative Services	28.07%	40.29%			
Total Operating Cost Centers	13.07%	32.49%	20.61%	1.16%	1.73%
Non-Operating Cost Centers					
Average Hourly Rate	\$58.28	\$47.89	\$85.06	\$35.99	\$27.59

	ENVIRONMENTAL AND FOOD SERVICE	CLERICAL AND OTHER EMPLOYEES	REGISTRY AND TEMP HELP	TOTAL PRODUCTIVE HOURS	TOTAL PAID HOURS
<b>Cost Center Group</b>					
Daily Hospital Services		8.07%	1.63%	796,272	945,438
Ambulatory Services (Unit of Service)		39.76%	2.95%	571,182	666,795
Ancillary Services		15.62%	1.84%	885,230	1,042,059
Total Patient Care Services		19.07%	2.05%	2,252,684	2,654,292
Research	1.48%	18.61%	4.32%	395,102	457,936
Education		1.10%		158,430	170,696
General Services	31.86%	10.95%	15.37%	789,611	903,835
Fiscal Services	0.00%	69.08%	5.58%	177,482	208,395
Administrative Services	0.07%	27.70%	3.86%	223,301	263,210
Total Operating Cost Centers	6.45%	19.41%	5.08%	3,996,610	4,658,364
Non-Operating Cost Centers					
Average Hourly Rate	\$29.17	\$33.09	\$56.57		

**HOSPITAL PERSONNEL PROFILE**

Total Number of Productive Hospital FTE's*	1,824
No. of Nursing Registry & Temp Help FTE's	98
Total Number of Nursing FTE's**	466
Number of Nursing Registry FTE's	14

\* Excludes Registry Nurses & Temp Help

\*\* Includes Nursing Registry

**HR013**