

**SUMMARY INDIVIDUAL DISCLOSURE REPORT (SIDR)**

Facility No.: 106370673  
RPE Date: 6/30/2017

**07/01/2016 thru 06/30/2017**  
(Using Data AUDITED by OSHPD)

Print Date: 10/11/2018  
Days in Report: 365

**RADY CHILDREN'S HOSPITAL - SAN DIEGO**  
**3020 CHILDREN'S WAY**

Phone: (858) 576-1700  
Owner: RADY CHILDREN'S HOSPITAL-SAN DIEGO  
County: San Diego

**SAN DIEGO, CA 92123**

Related to Other Facilities:  
Parent Organization:

Type of Care: Childrens  
Type of Control: Non-Profit Corp

HSA: 14 - San Diego/Imperial  
HPPA: 1416

LICENSED BEDS*		AVAILABLE BEDS		EMERGENCY SERVICES	
Intensive	201	Intensive	152	Emergency Room	X
Acute	280	Acute	249	Trauma Center Designation	1
Long-Term	43	Long-Term	43	Observation	X
Other		Other		Orthopedic	X
<b>Total</b>	<b>524</b>	<b>Total</b>	<b>444</b>	Psychiatric	X
Occupancy Rate	58.56%	Occupancy Rate	69.1%	Helicopter	X
* Excluding beds in suspense		No. Bassinets			

FINANCIAL AND UTILIZATION DATA BY PAYER	TOTAL	MEDICARE TRADITIONAL	MEDICARE MANAGED CARE	MEDI-CAL TRADITIONAL
Patient (Census) Days	112,008	342		50,978
Hospital Discharges (Excluding Nursery)	20,658	75		6,678
Average Length of Stay (Incl. L-T Care)	5.4	4.6		7.6
Average Length of Stay (Excl. L-T Care)	4.8	4.6		6.2
Outpatient Visits (Incl. ER Visits)	333,750	678		61,712
Outpatient Emergency Services Visits	141,930	51		15,182
Gross Inpatient Revenue	\$1,501,421,586	\$5,931,754		\$699,181,715
Gross Outpatient Revenue	\$785,733,422	\$4,081,596		\$158,483,447
Deductions from Revenue	\$1,624,085,075	\$8,826,472		\$616,486,169
Net Inpatient Revenue	\$502,869,209	\$739,382		\$196,612,792
Net Outpatient Revenue	\$238,154,928	\$447,496		\$44,566,201
Net Inpatient Revenue per Day	\$4,490	\$2,162		\$3,857
Net Inpatient Revenue per Discharge	\$24,343	\$9,858		\$29,442
Net Outpatient Revenue per Visit	\$714	\$660		\$722
Adjusted Patient Days	170,625			
Net Revenue per Adj Patient Day	\$4,343			
Purchased Inpatient Days				

FINANCIAL AND UTILIZATION DATA BY PAYER	MEDI-CAL MANAGED CARE	COUNTY INDIGENT TRADITIONAL	COUNTY INDIGENT MANAGED CARE	THIRD PARTY TRADITIONAL
Patient (Census) Days	11,193	3,307		4,943
Hospital Discharges (Excluding Nursery)	4,113	586		992
Average Length of Stay (Incl. L-T Care)	2.7	5.6		5.0
Average Length of Stay (Excl. L-T Care)	2.2	5.6		5.0
Outpatient Visits (Incl. ER Visits)	152,592	109		15,934
Outpatient Emergency Services Visits	83,570	1		5,624
Gross Inpatient Revenue	\$101,948,751	\$9,222,837		\$87,142,768
Gross Outpatient Revenue	\$261,456,304	\$19,868		\$42,933,505
Deductions from Revenue	\$327,746,523	\$2,727,688		\$90,754,049
Net Inpatient Revenue	\$17,667,008	\$6,505,531		\$25,556,710
Net Outpatient Revenue	\$45,308,557	\$9,486		\$13,765,514
Net Inpatient Revenue per Day	\$1,578	\$1,967		\$5,170
Net Inpatient Revenue per Discharge	\$4,295	\$11,102		\$25,763
Net Outpatient Revenue per Visit	\$297	\$87		\$864
Adjusted Patient Days				
Net Revenue per Adj Patient Day				
Purchased Inpatient Days				

FINANCIAL AND UTILIZATION DATA BY PAYER	THIRD PARTY MANAGED CARE	OTHER INDIGENT	OTHER PAYERS
Patient (Census) Days	38,862	549	1,834
Hospital Discharges (Excluding Nursery)	7,831	114	269
Average Length of Stay (Incl. L-T Care)	5.0	4.8	6.8
Average Length of Stay (Excl. L-T Care)	4.9	4.8	6.1
Outpatient Visits (Incl. ER Visits)	94,314	400	8,011
Outpatient Emergency Services Visits	33,818	95	3,589
Gross Inpatient Revenue	\$586,877,663	\$8,093,301	\$3,022,797
Gross Outpatient Revenue	\$306,691,299	\$311,100	\$11,756,303
Deductions from Revenue	\$554,748,430	\$8,404,401	\$14,391,343
Net Inpatient Revenue	\$255,787,786		
Net Outpatient Revenue	\$133,669,917		\$387,757
Net Inpatient Revenue per Day	\$6,582		
Net Inpatient Revenue per Discharge	\$32,663		
Net Outpatient Revenue per Visit	\$1,417		\$48
Adjusted Patient Days			
Net Revenue per Adj Patient Day			
Purchased Inpatient Days			

<b>LIVE BIRTH SUMMARY</b>	
Natural Births	
Cesarean Sections	
Total Live Births	

<b>GROSS PATIENT REVENUE BY REVENUE CENTER</b>	<b>TOTAL</b>	<b>PERCENT OF TOTAL</b>
Daily Hospital Services	\$752,328,174	32.9%
Ambulatory Services	\$211,465,404	9.2%
Ancillary Services	\$1,323,361,430	57.9%
Total Gross Patient Revenue	\$2,287,155,008	100.0%

<b>SUMMARY STATEMENT OF INCOME</b>	
Gross Patient Revenue	\$2,287,155,008
Provision for Bad Debt	\$10,598,018
Medicare Trad. Contractual Adj	\$8,826,472
Medicare Managed Contractual Adj	
Medi-Cal Trad. Contractual Adj	\$626,073,022
Medi-Cal Managed Contractual Adj	\$327,746,523
Disproportionate Share Funds Recd	(\$9,586,853)
Co. Indigent Trad. Contractual Adj	\$2,727,688
Co. Indigent Managed Contractual Adj	
Third Party Trad. Contractual Adj	\$90,754,049
Third Party Managed Contractual Adj	\$553,688,628
Charity-Other	\$8,404,401
All Other Deductions	\$4,853,127
Total Deductions from Revenue	\$1,624,085,075
Capitation Premium Revenue	\$77,954,204
Net Patient Revenue	\$741,024,137
Other Operating Revenue	\$77,790,996
Total Operating Expenses	\$716,312,493
Net from Operations	\$102,502,640
Non-Operating Revenue (+)	\$406,815,754
Non-Operating Expenses (-)	\$333,385,295
Provision for Income Taxes (-)	
Extraordinary Items (-)	
Net Income	\$175,933,099

<b>OPERATING EXPENSES BY CLASSIFICATION</b>	
Salaries and Wages	\$291,835,169
Employee Benefits	\$78,399,121
Physician's Professional Fees	
Other Professional Fees	\$23,692,339
Supplies	\$105,655,842
Purchased Services	\$100,878,230
Depreciation	\$38,209,707
Leases and Rentals	\$6,288,046
Interest	\$12,976,441
All Other Expenses	\$58,377,598
Total Operating Expenses	\$716,312,493

<b>ADJUSTED PATIENT REVENUE</b>	
Adjusted Inpatient Revenue	\$486,451,347
Revenue Per Day	\$4,343
Revenue Per Discharge	\$23,548
Adjusted Outpatient Revenue	\$254,572,791
Revenue Per Visit	\$763

<b>OPERATING EXPENSES BY COST CENTER GROUP</b>	
Daily Hospital Services	\$175,419,034
Ambulatory Services	\$60,508,671
Ancillary Services	\$172,771,109
Purchased Inpatient Services	
Purchased Outpatient Services	
Research	\$9,291,300
Education	\$1,138,038
General Services	\$151,085,482
Fiscal Services	\$33,667,059
Administrative Services	\$86,509,646
Unassigned Costs	\$25,922,154
Total Operating Expenses	\$716,312,493

<b>ADJUSTED PATIENT EXPENSES</b>	
Adjusted Inpatient Expense	\$413,977,175
Expenses Per Day	\$3,696
Expenses Per Discharge	\$20,040
Adjusted Outpatient Expenses	\$182,633,607
Expenses Per Visit	\$547

BALANCE SHEET SUMMARY		BALANCE SHEET SUMMARY	
Total Current Assets	\$1,108,304,487	Total Current Liabilities	\$185,506,055
Limited Use Assets	\$52,862,817	Deferred Income	\$19,260,895
Net Property, Plant, and Equipment	\$440,702,543	Net Long-Term Debt	\$523,024,457
Construction-in-Progress	\$35,416,594	Total Liabilities	\$727,791,407
Other Assets	\$134,746,309	Equity	\$1,047,334,767
Intangible Assets	\$3,093,424	Total Liabilities and Equity	\$1,775,126,174
Total Assets	\$1,775,126,174		

#### FINANCIAL RATIO FORMULAS

Liquidity Ratios	Ratio	Formulas
Current Ratio	6.26	(Total Current Assets + Board Designated Cash + Board Designated Investments) / Total Current Liabilities
Acid Test Ratio	5.21	(Cash + Marketable Securities + Board Designated Cash + Board Designated Investments) / Total Current Liabilities
Days in Accounts Receivable	75.49	Net Accounts Receivable / (Net Patient Revenue / Days in Report Period)
Bad Debt Rate	0.46%	(Provision for Bad Debts / Total Gross Patient Revenue) x 100

#### Debt, Risk, and Leverage Ratios

Long-Term Debt to Assets Rate	29.46%	(Net Long-Term Debt / Total Assets) x 100
Debt Service Coverage Ratio	2.98	(Net Income + Interest-Working Capital + Interest-Other + Depreciation Expense) / (Principal Payments on Short-Term and Long-Term Debt, Notes, and Loans + Interest-Working Capital + Interest-Other)
Interest Expense as a Percentage of Operating Expense	1.81%	((Interest-Working Capital + Interest-Other) / Total Operating Expense) x 100

#### Profitability Ratios

Net Return on Operating Assets	7.46%	((Net from Operations + Interest-Working Capital + Interest Other) / (Total Current Assets + Net Property, Plant, and Equipment)) x 100
Net Return on Equity	16.80%	(Net Income / Equity) x 100
Operating Margin	12.52%	(Net from Operations / Total Operating Revenue) x 100
Turnover on Operating Assets	0.53	Total Operating Revenue / (Total Current Assets + Net Property, Plant, and Equipment)

#### Fixed Asset Ratios

Fixed Asset Growth Rate	7.50%	((Current Year Gross Property, Plant, and Equipment + Construction-in-Progress) - (Prior Year Gross Property, Plant, and Equipment + Construction-in-Progress)) / (Prior Year Net Property, Plant, and Equipment + Construction-in-Progress) x 100
Average Age of Plant	10.57	Accumulated Depreciation / Depreciation Expense
Net PPE Assets Per Bed	908,624	(Net Property, Plant, and Equipment + Construction-in-Progress) / Licensed Beds (End of Period)

#### Other Ratio

Cost-to-Charge Ratio	27.92%	((Total Operating Expenses - Other Operating Revenue) / Gross Patient Revenue) x 100
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SUMMARY OF FINANCIAL AND UTILIZATION DATA FOR SELECTED COST CENTERS	UNITS OF SERVICE	GROSS REV PER UNIT	ADJ REV PER UNIT	ADJ DIRECT EXP PER UNIT	ADJ TOTAL EXP PER UNIT	PROFIT/LOSS PER UNIT
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#### REVENUE-PRODUCING COST CENTERS

##### Daily Hospital Services (Unit of Service)

Medical/Surgical Intensive Care (Patient Days)						
Coronary Care (Patient Days)						
Burn Care (Patient Days)						
Definitive Observation (Patient Days)						
Medical/Surgical Acute (Patient Days)						
Pediatric Acute (Patient Days)	48,887	\$5,369.48	\$1,739.68	\$1,137.07	\$1,590.83	\$148.85
Psychiatric Acute - Adult (Patient Days)						
Obstetrics Acute (Patient Days)						
Alternate Birthing Center (Patient Days)						
Chemical Dependency Services (Patient Days)						
Skilled Nursing Care (Patient Days)	6,245	\$833.99	\$270.21	\$373.90	\$520.89	(\$250.68)
Total Daily Hospital Services (Patient Days - Excl. Newborn)	112,008	\$6,716.74	\$2,176.18	\$1,566.13	\$2,103.46	\$72.73

##### Nursery Acute (Newborn Days)

##### Ambulatory Services (Unit of Service)

Emergency Services (Visits)	151,255	\$1,075.04	\$348.31	\$200.26	\$269.35	\$78.96
Clinics (Visits)	62,403	\$720.11	\$233.31	\$427.86	\$573.88	(\$340.56)
Observation Care (Observation Hours)						
Home Health Care Services (Home Health Care Visits)	6,111	\$641.92	\$207.98	\$575.86	\$701.65	(\$493.67)

SUMMARY OF FINANCIAL AND UTILIZATION DATA FOR SELECTED COST CENTERS	UNITS OF SERVICE	GROSS REV PER UNIT	ADJ REV PER UNIT	ADJ DIRECT EXP PER UNIT	ADJ TOTAL EXP PER UNIT	PROFIT/LOSS PER UNIT
<b>REVENUE-PRODUCING COST CENTERS</b>						
<b>Ancillary Services (Unit of Service)</b>						
Labor and Delivery Services (Deliveries)						
Surgery and Recovery Services (Operating Mins)	1,937,850	\$218.10	\$70.66	\$14.51	\$25.43	\$45.23
Medical Supplies Sold to Patients (CS&S Adjusted Inpatient Days)	125,516	\$14.99	\$4.86	\$293.95	\$343.41	(\$338.55)
Clinical Laboratory Services (Tests)	1,134,754	\$135.43	\$43.88	\$15.89	\$23.00	\$20.88
Cardiac Catheterization Services (Procedures)	952	\$23,047.08	\$7,467.11	\$2,069.17	\$3,233.28	\$4,233.83
Radiology - Diagnostic (Procedures)	160,296	\$402.48	\$130.40	\$55.70	\$80.83	\$49.57
Magnetic Resonance Imaging (Procedures)	1,932	\$2,669.86	\$865.02	\$564.32	\$702.07	\$162.95
Computed Tomographic Scanner (Procedures)	10,818	\$2,616.65	\$847.78	\$35.29	\$133.96	\$713.82
Drugs Sold to Patients (Pharmacy Adj. Inpatient Days)	183,927	\$1,545.63	\$500.77	\$168.06	\$415.83	\$84.94
Respiratory Therapy (Respiratory Therapy Adj. Inpatient Days)	113,521	\$841.35	\$272.59	\$132.17	\$174.55	\$98.05
Lithotripsy Services (Procedures)						
Physical Therapy (Sessions)	190,525	\$75.07	\$24.32	\$23.00	\$30.25	(\$5.93)

NON-REVENUE PRODUCING COST CENTERS	UNITS OF SERVICE	ADJ DIRECT EXP PER UNIT
<b>Cost Center (Unit of Service)</b>		
Dietary (Patient Meals)	280,022	\$4.61
Laundry and Linen (Dry & Clean lbs Processed)	1,609,592	\$0.92
Social Work Services (Personal Contacts)	20,658	\$146.30
Housekeeping (Square Feet Serviced)	1,223,965	\$5.47
Plant Operations (Gross Square Feet)	1,722,552	\$13.15
Plant Maintenance (Gross Square Feet)	1,722,552	\$14.96
Patient Accounting (\$ 1,000 of Gross Patient Rev.)	2,287,155	\$5.68
Admitting (Admissions)	20,607	\$145.23
Hospital Administration (Hospital FTE Employees)	4,019	\$14,900.70
Medical Records (Adj. Inpatient Days)	170,625	\$31.25
Nursing Administration (Nursing Service FTE Personnel)	1,095	\$2,483.90
Utilization Management (Admissions)	20,607	\$281.37
Community Health Education (Participants)		
Insurance - Malpractice (\$ 1,000 of Gross Patient Rev.)	2,287,155	\$1.58
Interest Other (Gross Square Feet)	1,722,552	\$1.26

PERCENTAGE OF HOURS AND AVERAGE HOURLY RATE BY EMPLOYEE CLASSIFICATION	MANAGEMENT AND SUPERVISION	TECHNICAL AND SPECIALIST	REGISTERED NURSES	LICENSED VOCATIONAL NURSES	AIDES AND ORDERLIES
<b>Cost Center Group</b>					
Daily Hospital Services	2.58%	4.25%	57.83%	1.43%	4.36%
Ambulatory Services (Unit of Service)	5.80%	27.25%	35.97%	0.86%	2.15%
Ancillary Services	3.50%	56.00%	16.21%	0.45%	2.46%
Total Patient Care Services	3.47%	24.70%	40.76%	1.02%	3.35%
Research	4.57%	73.11%			
Education					
General Services	5.25%	42.10%			
Fiscal Services	13.38%	22.70%			
Administrative Services	16.62%	40.35%			
Total Operating Cost Centers	5.52%	29.37%	26.83%	0.67%	2.21%
Non-Operating Cost Centers	8.32%	17.33%			
Average Hourly Rate	\$71.21	\$41.43	\$53.02	\$28.40	\$19.04

	ENVIRONMENTAL AND FOOD SERVICE	CLERICAL AND OTHER EMPLOYEES	REGISTRY AND TEMP HELP	TOTAL PRODUCTIVE HOURS	TOTAL PAID HOURS
<b>Cost Center Group</b>					
Daily Hospital Services		11.65%	17.90%	2,091,198	2,448,500
Ambulatory Services (Unit of Service)		11.29%	16.67%	776,574	906,474
Ancillary Services		11.95%	9.43%	1,302,538	1,525,690
Total Patient Care Services		11.67%	15.03%	4,170,310	4,880,664
Research		22.33%		100,391	114,638
Education		100.00%		3,816	4,356
General Services	36.24%	16.41%		1,100,014	1,275,666
Fiscal Services		63.92%		530,347	635,158
Administrative Services		43.04%		430,198	500,049
Total Operating Cost Centers	6.29%	19.22%	9.89%	6,335,076	7,410,531
Non-Operating Cost Centers		74.35%		1,257,434	1,515,608
Average Hourly Rate	\$17.62	\$26.05	\$65.92		

**HOSPITAL PERSONNEL PROFILE**

Total Number of Productive Hospital FTE's*	3,349
No. of Nursing Registry & Temp Help FTE's	301
Total Number of Nursing FTE's**	1,095
Number of Nursing Registry FTE's	190

\* Excludes Registry Nurses & Temp Help

\*\* Includes Nursing Registry

**HR013**