

2021 HCAI Hospital Annual Financial Data Profile
(excludes Kaiser, State, Shriners, LTC Emphasis, and PHFs)

Data by Type of Care	Total	General Acute	Psychiatric	Rehabilitation	Long-term Care	Chem Dep & Other
Licensed Beds	106	106	0	0	0	0
Licensed Bed Occ. Rate	43.99%	43.99%	0.00%	0.00%	0.00%	0.00%
Available Beds	106					
Available Bed Occ. Rate	43.99%					
Patient Days (excl. nursery)	17,020	17,020	0	0	0	0
Discharges (excl. nursery)	3,109	3,109	0	0	0	0
Average Length of Stay (est.)	5.47	5.47	0.00	0.00	0.00	0.00

Income Statement		Per Adjusted Day
Gross Patient Revenue	\$ 204,110,299	\$ 6,567.57
- Deductions from Revenue	107,654,991	3,463.97
+ Capitation Premium Rev.	0	0.00
Net Patient Revenue	\$ 96,455,308	\$ 3,103.60
+ Other Operating Revenue	3,890,474	125.18
Total Operating Revenue	\$ 100,345,782	\$ 3,228.78
- Operating Expenses	104,279,663	3,355.36
Net from Operations	(\$3,933,881)	(\$126.58)
+ Non-Operating Revenue	1,564,437	50.34
- Non-Operating Expense	18,351	0.59
- Income Taxes	0	0.00
- Extraordinary Items	0	0.00
Net Income	(\$2,387,795)	(\$76.83)

Financial Ratios

Current Ratio	2.27
Days in Accounts Receivable	31.44
Long-Term Debt to Net PPE	22.79%
Long-Term Debt to Equity	9.70%
Equity to Total Assets	70.92%
Net Return on Total Assets	(2.62%)
Patient Revenue Margin	(8.11%)
Operating Margin	(3.92%)
Total Margin	(2.38%)
Net Income Margin	(2.34%)
Cost-to-Charge Ratio	49.18%
Net PPE Per Licensed Bed	\$ 259,169

Uncompensated Care Costs

Charity-Other	\$ 637,644
Charity-Other + Bad Debt	2,585,544
Charity-Other + Bad Debt + CIP Cont. Adj.	2,666,321

Uncompensated Care Costs % of Operating Expenses

Charity % of Operating Expenses	0.64%
Charity + Bad Debt % Operating Expenses	2.58%
Charity+Bad Debt+CIP Cont Adj % of Op. Exp.	2.66%

Deductions from Revenue

Medicare Cont Adj-Trad	\$ 35,418,813
Medicare Cont Adj-Mng Care	8,906,540
Medi-Cal Cont Adj-Trad	7,651,476
Medi-Cal Cont Adj-Mng Care	32,152,761
DSH (SB 855) Funds Rec'd	(4,397,365)
Co Indigent Cont Adj	164,235
Other 3rd Cont Adj-Trad.	7,127,221
Other 3rd Cont Adj-Mng Care	15,306,622
Provision for Bad Debts	3,960,452
Charity-Hill-Burton	0
Charity-Other	1,296,451
Gifts & Subs. Indigent Care	0
All Other Deductions	67,785
Total Deductions from Rev.	\$ 107,654,991

Capitation Premium Revenue

Medicare	\$ 0
Medi-Cal	0
Co. Indigent Programs	0
Other Managed Care	0
Total Capitation Rev.	\$ 0

Other Utilization Statistics

ER Visits	24,286
Clinic Visits	51,548
Home Health Visits	0
Referred O/P Visits	38,431
I/P Surgeries	670
O/P Surgeries	1,105
Purchased I/P Days	0
Nursery Days	1,076
Nursery Discharges	714
Natural Births	555
Cesarean Sections	165

Profile Characteristics

No. of Hospitals	1
Hospital Name	MADERA COMMUNITY HOSPITAL
County	(All)
HSA	(All)
HFPA	(All)
Type of Control	(All)
Type of Care	(All)
Health Systems	(All)
Teach & Rural Hosp	(All)
DSH Hospital?	(All)
Licensed Bed Size	(All)
LTC Day %	(All)

2021 HCAI Hospital Annual Financial Data Profile
(excludes Kaiser, State, Shriners, LTC Emphasis, and PHFs)

Financial and Utilization**Data by Payer Category**

	Total	Medicare		Medi-Cal	
		Traditional	Managed Care	Traditional	Managed Care
Patient Days (excl. nursery)	17,020	5,455	1,858	2,266	4,606
Discharges (excl. nursery)	3,109	784	268	514	1,007
Average Length of Stay (est.)	5.47	6.96	6.93	4.41	4.57
Outpatient Visits	113,981	16,438	6,780	12,854	51,908
Gross Inpatient Revenue	\$ 111,780,091	\$ 35,182,978	\$ 11,025,102	\$ 14,475,574	\$ 31,664,306
Gross Outpatient Revenue	92,330,208	14,285,924	5,752,670	10,965,369	42,227,196
Gross Patient Revenue	\$ 204,110,299	\$ 49,468,902	\$ 16,777,772	\$ 25,440,943	\$ 73,891,502
- Deductions from Rev	107,654,991	35,752,598	9,238,272	6,324,867	29,174,804
+ Capitation Premium Rev	0		0		0
Net Patient Revenue	\$ 96,455,308	\$ 13,716,304	\$ 7,539,500	\$ 19,116,076	\$ 44,716,698
Percent of Gross Revenue	47.26%	27.73%	44.94%	75.14%	60.52%
Expenses (est.)	\$ 100,389,189	\$ 24,330,683	\$ 8,251,945	\$ 12,512,821	\$ 36,342,644
Payment Shortfall	(\$3,933,881)	(\$10,614,379)	(\$712,445)	\$ 6,603,255	\$ 8,374,054
Adjusted Patient Days	31,078	7,670	2,827	3,983	10,749
Gross I/P Rev Per Day	\$ 6,568	\$ 6,450	\$ 5,934	\$ 6,388	\$ 6,875
Gross I/P Rev Per Discharge	35,954	44,876	41,138	28,163	31,444
Gross O/P Rev Per Visit	810	869	848	853	814
Net I/P Rev Per Day	\$ 3,104	\$ 1,788	\$ 2,667	\$ 4,800	\$ 4,160
Net I/P Rev Per Discharge	16,990	12,443	18,487	21,161	19,029
Net O/P Rev Per Visit	383	241	381	641	492

Financial and Utilization**Data by Payer Category**

	County	Other Third Parties		Other Payers	
	Indigent Programs	Traditional	Managed Care	Other Indigent	All Other Payers
Patient Days (excl. nursery)	0	1,213	1,514	14	94
Discharges (excl. nursery)	0	208	303	3	22
Average Length of Stay	0.00	5.83	5.00	4.67	4.27
Outpatient Visits	1,174	6,902	12,816	120	4,989
Gross Inpatient Revenue	\$ 0	\$ 7,555,522	\$ 11,150,930	\$ 72,128	\$ 653,551
Gross Outpatient Revenue	408,521	6,064,588	9,201,305	100,167	3,324,468
Gross Patient Revenue	\$ 408,521	\$ 13,620,110	\$ 20,352,235	\$ 172,295	\$ 3,978,019
- Deductions from Rev	164,235	8,168,461	15,857,521	147,272	2,826,961
+ Capitation Premium Rev	0		0		
Net Patient Revenue	\$ 244,286	\$ 5,451,649	\$ 4,494,714	\$ 25,023	\$ 1,151,058
Percent of Gross Revenue	59.80%	40.03%	22.08%	14.52%	28.94%
Expenses (est.)	\$ 200,926	\$ 6,698,887	\$ 10,010,001	\$ 84,741	\$ 1,956,541
Payment Shortfall	\$ 43,360	(\$1,247,238)	(\$5,515,287)	(\$59,718)	(\$805,483)
Adjusted Patient Days	0	2,187	2,763	33	572
Gross I/P Rev Per Day	\$ 0	\$ 6,229	\$ 7,365	\$ 5,152	\$ 6,953
Gross I/P Rev Per Discharge	\$ 0	36,325	36,802	24,043	29,707
Gross O/P Rev Per Visit	348	879	718	835	666
Net I/P Rev Per Day	\$ 0	\$ 2,493	\$ 1,627	\$ 748	\$ 2,012
Net I/P Rev Per Discharge	\$ 0	14,539	8,128	3,492	8,596

Net O/P Rev Per Visit

208

352

159

121

193

2021 HCAI Hospital Annual Financial Data Profile
(excludes Kaiser, State, Shriners, LTC Emphasis, and PHFs)

BALANCE SHEET - UNRESTRICTED FUND

Assets		% of Total	Liabilities and Equity		% of Total
Current Assets	\$ 45,896,839	50.43%	Current Liabilities	\$ 20,209,995	22.20%
Limited Use Assets	15,572,622	17.11%	Deferred Credits	0	0.00%
Net PPE	25,419,984	27.93%	Net Long-Term Debt	6,260,454	6.88%
Construction-in-Progress	2,051,891	2.25%	Total Liabilities	\$ 26,470,449	29.08%
Investments & Other Assets	2,078,538	2.28%			
Intangible Assets	0	0.00%	Equity	64,549,425	70.92%
Total Assets	<u>\$ 91,019,874</u>	<u>100.00%</u>	Total Liabilities & Equity	<u>\$ 91,019,874</u>	<u>100.00%</u>
Cash	\$ 8,776,961	9.64%	Mortgage Notes	\$ 0	0.00%
Total PPE	92,668,668	101.81%	Bonds Payable	\$ 5,375,190	5.91%
Intercompany Receivables	0	0.00%	Intercompany Payables	\$ 0	0.00%

Direct Expense by

Natural Classification		Per Adjusted Day	% of Total Exp
Salaries & Wages	\$ 38,114,962	\$ 1,226.41	36.55%
Employee Benefits	11,530,371	371.01	11.06%
Physician Pro. Fees	8,706,036	280.13	8.35%
Other Pro. Fees	6,799,776	218.79	6.52%
Supplies	12,992,164	418.04	12.46%
Purchased Services	9,730,208	313.08	9.33%
Depreciation	2,331,432	75.02	2.24%
Leases & Rentals	1,887,194	60.72	1.81%
Insurance	771,792	24.83	0.74%
Interest	313,415	10.08	0.30%
All Other Expenses	11,102,313	357.23	10.65%
Total Operating Expenses	<u>\$ 104,279,663</u>	<u>\$ 3,355.36</u>	<u>100.00%</u>

Direct Expense by

Cost Center Group		% of Total Exp
Daily Hospital Svcs.	\$ 18,714,710	17.95%
Ambulatory Services	16,928,086	16.23%
Ancillary Services	30,723,501	29.46%
Purch. I/P & O/P Svcs.	0	0.00%
Research	\$ 0	0.00%
Education	0	0.00%
General Services	16,277,814	15.61%
Fiscal Services	2,514,812	2.41%
Administrative Svcs.	15,090,192	14.47%
Unassigned Costs	4,030,548	3.87%
Total Operating Exp.	<u>\$ 104,279,663</u>	<u>100.00%</u>

Labor Productivity by

Employee Classification	Productive Hours	Hours Per Adjusted Day	% of Total Hours	Productive FTEs	FTEs Per Adj. Occupied Bed
Management & Supervision	114,186	3.67	9.37%	54.90	0.64
Technical & Specialist	238,209	7.66	19.56%	114.52	1.35
Registered Nurses	242,114	7.79	19.88%	116.40	1.37
Licensed Voc. Nurses	41,622	1.34	3.42%	20.01	0.24
Aides & Orderlies	168,562	5.42	13.84%	81.04	0.95
Clerical & Other Admin.	242,650	7.81	19.92%	116.66	1.37
Environ. & Food Services	150,539	4.84	12.36%	72.37	0.85
All Other Employees	20,146	0.65	1.65%	9.69	0.11
Total Productive Hours	<u>1,218,028</u>	<u>39.19</u>	<u>100.00%</u>	<u>585.59</u>	<u>6.88</u>
Total Paid Hours	1,412,794	45.46		679.23	7.98